

# MANAGEMENT AND PLANNING PRIORITIES FOR INDUSTRY 4.0-ENABLED SMART CITY WASTE SYSTEMS: A STRUCTURED REVIEW USING THE ENABLERS BARRIERS PRACTICES OPPORTUNITIES FRAMEWORK

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*Smart city waste management has become a central management and planning challenge as municipalities confront rapid urbanisation, rising waste loads, infrastructure constraints, and the need for data-driven public services. This article presents a structured review of the smart city waste management literature and interprets the findings through an Enablers–Barriers–Practices–Opportunities (EBPO) framework. The review is based on a Scopus-derived corpus of 332 English-language journal articles identified through a structured search, screening, and thematic-mapping process focused on Industry 4.0 technologies, smart city systems, and waste management. The analysis synthesizes the managerial conditions that support implementation, the operational and institutional barriers that constrain adoption, the currently reported digital practices, and the strategic opportunities that emerge for city governance and service redesign. Three thematic knowledge domains dominate the literature: smart waste management, transportation and decision-making, and sustainable solid waste management. The review shows that successful smart city waste systems depend not only on digital infrastructure and sensing technologies, but also on regulatory readiness, interoperability, workforce capability, data governance, and cross-sector coordination. By translating a technically fragmented literature into a management-oriented synthesis, the article offers a coherent basis for policy design, service planning, investment prioritization, and future scholarly work on digitally enabled municipal systems.*

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## INTRODUCTION

Smart city development has shifted from a purely technological discourse toward a broader managerial and planning concern centered on service delivery, governance, infrastructure integration, and quality of life [1, 3, 17]. Waste management occupies a particularly important place in this transition because it links environmental sustainability, public health, municipal operations, mobility systems, and resource recovery [6, 8]. In the smart city context, waste systems are no longer treated as isolated collection functions; rather, they are increasingly understood as networked urban services shaped by information flows, sensing infrastructure, routing systems, and policy coordination [2, 20].

The managerial significance of this issue is amplified by the scale of urban transformation. The literature notes that by 2050 roughly two-thirds of the global population will live in urban areas, increasing pressure on infrastructure, energy, health, and waste services. It also emphasizes that cities consume a disproportionate share of global resources and that rising urban density intensifies the need for better coordinated public systems [1, 4]. Waste generation, in particular, is discussed as a growing pressure point for municipalities attempting to maintain livability, sustainability, and fiscal efficiency [6].

Within this setting, Industry 4.0 technologies such as IoT ecosystems, smart sensing, communication networks, artificial intelligence, and data analytics are increasingly presented as enabling mechanisms for transforming municipal waste management [13, 19]. Yet the literature is not only about technologies themselves. It also concerns the conditions under which technologies can be deployed, the organizational obstacles that slow implementation, the forms of practice already in use, and the broader social, administrative, and economic opportunities associated with digital transformation. For management and planning scholarship, this means the core question is not simply whether technologies exist, but how they are organized, governed, financed, and integrated into city systems.

This article addresses that question through a structured review using the Enablers–Barriers–Practices–Opportunities (EBPO) framework. The objective is to present a coherent, well-organized, and policy-relevant manuscript that translates a technically fragmented smart city waste management literature into a form that fits the concerns of management and planning research. Rather than treating smart waste systems as a narrow technical niche, the article interprets them as an institutional and planning problem involving regulatory design, infrastructure readiness, data governance, inter-organizational coordination, and strategic public investment.

The article proceeds as follows. Section 2 presents the review design and analytical basis. Section 3 frames smart city waste management as a management and planning problem. Section 4 presents the EBPO architecture. Section 5 discusses the thematic structure of the field. Section 6 derives implications for management and planning practice. Section 7 outlines limitations and future research directions. Section 8 concludes.

## REVIEW DESIGN AND ANALYTICAL BASIS

The underlying review is organized around three central questions that structure the literature:

1. What are the key challenges and driving forces for managing smart cities with Industry 4.0 technologies?
2. How are Industry 4.0 technologies used to manage waste in smart cities?
3. What are the linkages among enablers, barriers, practices, and outcomes for improving the deployment of Industry 4.0 technologies in a smart city context?

To answer these questions, the review adopts a structured evidence-mapping approach centered on the Scopus database and a search strategy combining Industry 4.0 and digital technology terms with smart city and waste management terms. The review protocol yields a corpus of 332 English-language journal articles after title, keyword, and abstract screening, duplicate removal, quantitative profiling, keyword visualization, and thematic clustering. The design is summarized in Table 1.

Table 1: Structured review protocol

Step	Review activity
Task 1	Database selection using Scopus as the primary indexing source for the literature search.
Task 2	Keyword selection focused on smart city and waste management, supplemented by Industry 4.0, digital technologies, and related smart technology terms.
Task 3	Criteria selection emphasizing English-language journal publications and a defined review window suitable for recent smart city research.
Task 4	Data extraction and duplicate removal using title, keyword, and abstract screening.
Task 5	Quantitative analysis of the retrieved corpus, including document profile, journals, and countries.
Task 6	Identification of major research areas through visualization of frequently occurring keywords.
Task 7	Creation of thematic clusters to identify the dominant intellectual structure of the field.

The analytical value of this design is threefold. First, it provides an explicit basis for literature selection and synthesis. Second, it frames the article as a structured review and thematic synthesis rather than as a statistical meta-analysis. Third, it moves beyond narrative discussion by organizing the field into a management-oriented framework that captures implementation conditions, practical constraints, current forms of digital deployment, and the larger strategic opportunities available to planners and policymakers.

## SMART CITY WASTE MANAGEMENT AS A MANAGEMENT AND PLANNING PROBLEM

A recurring theme in the literature is that a smart city should not be reduced to a collection of digital devices. Rather, it is a socio-technical urban system that combines infrastructure, information, governance, and human capability [11, 12, 15]. This distinction is especially important for waste management. Although sensors, RFID systems, and automated sorting tools are visible components of smart waste systems, their effectiveness depends on planning decisions about network design, mobility coordination, institutional responsibility, service accountability, and citizen-facing implementation.

The literature distinguishes between hard and soft domains of smart city development [17]. Hard domains include roads, mobility, power grids, logistics, water systems, and waste management. Soft domains include governance, policy, social practices, culture, and education. Waste management sits at the intersection of both. It requires hard infrastructure for collection, transfer, monitoring, and processing, but it also depends on soft institutional capacity: regulatory clarity, standards, workforce skill, public trust, and data governance.

This is why waste management is fundamentally a planning issue as much as a technical one. Digital systems change collection schedules, vehicle routing, storage decisions, recycling flows, and service reporting. They also alter who receives information, how decisions are made, and how accountability is assigned across municipal departments and service partners. In that sense, smart waste management is part of a broader shift toward data-mediated urban management, where municipal planning increasingly depends on real-time information and interoperable service systems [16, 19].

The literature also repeatedly emphasizes that city systems cannot be managed in isolation. Interconnection among infrastructure, mobility, environmental management, and governance is central to smart city

performance [3, 4]. For waste management, this means smart collection is linked to traffic flows, routing logic, public communication, data sharing, and longer-term circular economy objectives. The most useful analytical framework, therefore, is one that recognizes these interdependencies while distinguishing readiness, constraints, practice, and strategic value. The EBPO architecture provides that structure.

## THE EBPO FRAMEWORK

The review organizes the literature into four interrelated domains: *enablers*, *barriers*, *practices*, and *opportunities*. Framed in management and planning terms, the first domain identifies what makes implementation possible, the second clarifies what obstructs execution, the third captures what cities and researchers are already doing, and the fourth identifies the broader strategic value that digital waste systems can generate. Its contribution lies in reorganizing recurrent findings into a clearer comparative structure for management and planning analysis.

Table 2 summarizes the EBPO architecture using the source-derived domains and item categories as recurrent themes in the reviewed corpus, reorganized here for clarity and direct relevance to management and planning research.

Table 2: Source-derived EBPO architecture for smart city waste management

Domain	Source-derived content, organized for management and planning analysis
Enablers	The literature identifies fifteen core enabling conditions: smart grid, public Wi-Fi, smart meters, supporting communication technologies for smart buildings, supporting communication technologies for smart grids, smart appliances, smart energy management of buildings, smart people management, IoT-enabled waste management, wireless sensor networks, shared resource capabilities, scalability and heterogeneity, smart communication and social connection, accountability of services in the movement of municipal solid waste, and data harvesting with big data analytics. In management terms, these enablers collectively represent infrastructure readiness, network capability, information visibility, and service coordination capacity.
Barriers	Fifteen implementation barriers recur across the literature: high operational costs, long payback periods, transparency and traceability issues, lack of skilled workforce, high energy requirements, lack of a common network system, lack of digital infrastructure, difficulties in standardization, lack of smart vehicles, nonuniform internet connectivity, system failures, integration issues among digital technologies, regulatory difficulties related to smart bin deployment, lack of data availability, and limited smart-bins-related knowledge among planners and developers. These barriers are not merely technical; they are financial, regulatory, organizational, and institutional.

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<b>Domain</b>	<b>Source-derived content, organized for management and planning analysis</b>
Practices	Nine major practice domains are reported: smart bin systems, integrated smart waste management systems, spatial technologies for municipal solid waste (especially GIS and GPS), resource identification techniques such as RFID and bar coding, data acquisition devices, communication networks within smart waste systems, smart waste collection, mobile phones and IoT devices for data contribution, and waste management schemes such as “waste to wealth.” For management and planning, these practices show that smart waste systems are already operational across monitoring, routing, identification, communication, and programmatic policy design.
Opportunities	Fifteen opportunity domains are highlighted: leadership and education for developing smart communities, mobile augmented reality, entrepreneurship opportunities, cosmopolitan and inclusive urban ecosystems, diversity in social groups, smart waste mobility and traffic management, smart city governance systems, data management in Industry 4.0 transformation, smart city waste management transport, smart environment, smart living, smart infrastructure, 6G wireless systems, integrated smart city services, and smart homes. These opportunities broaden the significance of waste management beyond collection and disposal, positioning it within wider agendas of governance reform, public engagement, innovation, and urban service modernization.

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*Enablers: infrastructure, connectivity, and managerial readiness*

The enablers reported in the literature show that digital waste management depends on more than smart bins or isolated devices. The enabling logic is systemic. Communication layers, smart meters, energy management systems, and sensor networks provide the technological substrate, while public connectivity, smart people management, and big data capabilities extend that substrate into governance and decision-making. In a management context, these enablers signal institutional readiness: the city must possess not only hardware, but also an operational environment capable of using data, integrating services, and sustaining platform-based coordination [5, 16].

Several enabling items are particularly important for planning. Shared resource capabilities, scalability, heterogeneity, and accountability in the movement of municipal solid waste indicate that the underlying literature sees smart waste management as an urban systems problem. These are concerns of service design, network compatibility, and public administration. They suggest that waste systems should be planned as part of the city’s wider information and mobility architecture rather than as stand-alone sanitation functions.

*Barriers: financial, regulatory, and organizational constraints*

The barriers identified in the review demonstrate that implementation failure is rarely due to one isolated factor. Financial constraints are clearly present: high operational costs and long payback periods remain major concerns, particularly in resource-constrained settings [18]. At the same time, the literature gives substantial weight to barriers that planners and administrators must address directly: lack of standards, weak interoperability, insufficient digital infrastructure, system integration failures, and regulatory obstacles related to deployment.

Workforce and knowledge deficits also matter. The reported lack of skilled labor, limited technical knowledge

related to smart bins, and the scarcity of reliable data all point to implementation challenges that cannot be solved through procurement alone. In management and planning terms, these are capability gaps. They require training, institutional learning, better project design, and clearer organizational responsibilities.

A particularly important insight from the framework is that transparency and traceability are treated as barriers rather than automatic outcomes. This matters for public administration because it shows that data-rich systems do not guarantee accountable systems. Planning for smart waste management must therefore incorporate governance safeguards, reporting rules, and data management protocols from the outset.

*Practices: what the literature shows is already happening*

The practice dimension reveals that the field has already moved beyond purely conceptual discussion. The literature documents multiple operational and pilot-stage practices that can be grouped into four broad functions.

First, there are *monitoring practices*, including smart bins, sensing devices, and data acquisition tools that capture fill level, atmospheric conditions, and waste-related variables. Second, there are *routing and logistics practices*, including GIS, GPS, and communication networks that improve collection efficiency and route planning [2, 7]. Third, there are *identification and traceability practices*, especially RFID, bar coding, and mobile-device-supported data generation. Fourth, there are *programmatic practices*, such as city-level waste schemes and smart waste management programs that combine technological tools with formal public service initiatives.

This distribution is important for planning scholars because it shows that smart waste management is already embedded in practical municipal workflows. The issue is therefore not whether practices exist, but how cities can scale, coordinate, and govern them more effectively.

*Opportunities: from technical efficiency to urban transformation*

The opportunity domain substantially widens the significance of the field. The literature does not portray smart waste management only as a means of reducing collection costs. It also links digital waste systems to leadership development, civic education, entrepreneurship, social inclusion, smarter mobility, smart governance, environmental management, and improved quality of life, while making clear that such gains depend on coordinated implementation.

From a planning perspective, this is a crucial shift. Once waste systems are integrated into smart city governance, they become platforms for broader public value creation. For example, waste mobility and traffic management connect sanitation planning with transport planning. Smart governance systems connect service delivery with participation and transparency. Smart infrastructure and smart city services connect waste management to broader questions of municipal resilience, service coordination, and infrastructure maintenance.

In short, the opportunity dimension shows that the value of digital waste management extends far beyond operational efficiency. It enters the domain of strategic urban management.

## THEMATIC STRUCTURE OF THE LITERATURE

Keyword co-occurrence and theme mapping in the reviewed literature identify three dominant clusters: *smart waste management*, *transportation and decision-making*, and *sustainable solid waste management*. These clusters are shown schematically in Figure 1.

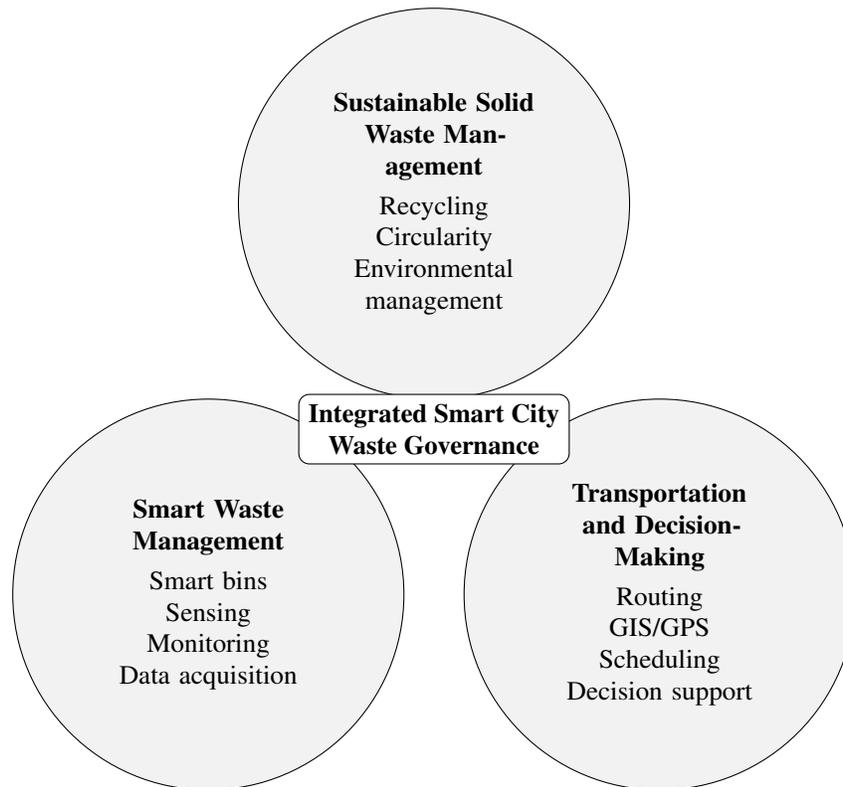


Figure 1: Dominant thematic clusters in the smart city waste management literature

These clusters matter because they show that the field is not organized around a single technical theme. Instead, they connect operational waste systems, urban mobility and decision support, and sustainability-oriented waste policy as overlapping knowledge domains. For JMPR, that structure is especially relevant because it demonstrates that smart waste management belongs within the broader study of management and planning rather than within a narrow technical silo.

The *smart waste management* cluster reflects the operational core of the field: smart bins, sensors, data collection, and monitoring. The *transportation and decision-making* cluster captures routing logic, mobility planning, scheduling, and the use of decision-support tools. The *sustainable solid waste management* cluster situates the field within environmental planning, circular economy priorities, and long-term urban sustainability. Taken together, these clusters suggest that effective smart waste systems require coordination across operations, planning, and policy.

## IMPLICATIONS FOR MANAGEMENT AND PLANNING RESEARCH

A major strength of the EBPO framework is that it converts a diverse literature into a set of practical management and planning priorities. Because it aligns readiness conditions, implementation risks, current

practices, and strategic opportunities in one view, several implications follow directly from the reviewed evidence.

First, digital waste transformation requires *sequenced public investment*. Technology adoption is more likely to succeed when paired with investment incentives, digital infrastructure development, and capacity-building programs. This is particularly important for cities that are seeking to scale smart waste systems under financial constraints [18].

Second, implementation requires *regulatory and governance design*. The reviewed literature highlights persistent concerns related to data governance, privacy, security, transparency, and traceability. These are managerial issues of institutional trust and administrative control, not merely technical questions. Planners must therefore embed governance protocols into project design rather than treating them as afterthoughts.

Third, cities benefit from *knowledge diffusion and collaborative implementation*. The review emphasizes knowledge-sharing platforms, best-practice transfer, and collaboration with service providers, academic institutions, and community organizations. In practical terms, this means smart waste systems should be governed as collaborative public-service ecosystems rather than procured as isolated municipal technologies.

Fourth, the literature supports *data-driven service redesign*. Real-time monitoring, data-supported decision-making, route optimization, predictive maintenance, and smart sorting all point toward a model of municipal management in which waste services become more adaptive, more measurable, and more responsive. This has direct relevance for planning research on service quality, infrastructure efficiency, and institutional performance.

Fifth, the framework reinforces the importance of *public engagement*. Smart city governance systems, leadership and education, diversity in social groups, and cosmopolitan urban ecosystems all indicate that citizen-facing implementation matters. Technology-centered planning that neglects human adoption, trust, or participation is unlikely to deliver sustainable gains [12].

For management and planning research, the broader implication is clear: smart waste management should be studied as an integrated municipal system in which infrastructure, governance, mobility, environmental planning, organizational capability, and public value are tightly connected.

## LIMITATIONS AND FUTURE RESEARCH

The review itself also points to several important limitations that define the next research agenda. First, the evidence base is limited to a single indexed database and to English-language journal publications, so relevant studies outside that frame may be underrepresented. Second, the article is a structured review and thematic synthesis rather than a meta-analysis, so it maps recurring patterns rather than comparative effect sizes. Third, the reviewed framework is primarily centered on technological interventions; behavioral, stakeholder, and social dimensions need stronger incorporation in future work. Fourth, future research should model the interlinkages among the EBPO elements more explicitly, including their causal relationships. Finally, the framework would benefit from additional validation through socio-technical perspectives and management theories.

These limitations are highly relevant for JMPR. They open a clear path for future research on comparative municipal implementation, governance capability, public-sector innovation, stakeholder coordination, longitudinal performance evaluation, and stronger mixed-method inquiry in digitally enabled city systems.

## CONCLUSION

Smart city waste management is a significant management and planning domain rather than a narrowly technical subfield. The reviewed literature shows that Industry 4.0 technologies can improve municipal waste services, but only when cities possess the enabling infrastructure, institutional capacity, and planning coordination required for sustained implementation. The EBPO framework provides a strong organizing structure for understanding this landscape because it captures what enables adoption, what constrains it, what is already being practiced, and what broader opportunities can emerge. In that sense, the article's main contribution is to offer a clearer decision-oriented synthesis for management and planning research.

Three thematic domains define the field: smart waste management, transportation and decision-making, and sustainable solid waste management. Together, they show that the future of urban waste systems lies in integrated governance—not in isolated digital tools. For management and planning researchers, the central lesson is that digital waste transformation should be approached as a problem of infrastructure design, organizational capability, policy alignment, and collaborative public administration. When framed in this way, smart city waste management belongs squarely within the scope of contemporary management and planning research and supports a clear agenda for further implementation-focused scholarship.

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